The Global Fund for Children

ANNUAL REPORT 2014–2015
This year, your generosity reached children who have endured hardships that most of us only witness in the news. Children orphaned by Ebola, or left homeless by the earthquakes in Nepal. Young people who have spent their childhoods in refugee camps in Thailand or Rwanda, or who have only recently escaped war in Syria or Ukraine.

You refused to stand aside. You took action.

Thanks to your support, thousands of vulnerable children worldwide are getting the care they need to stay safe, grow, learn, and thrive. You are strengthening grassroots organizations across the globe that tackle challenges with local, innovative solutions.

In other words, you are helping to build a stronger world—for the most vulnerable children, and for all of us. Thank you.
Dear Friends,

At The Global Fund for Children, we find, fund, and strengthen grassroots organizations that are dedicated to helping vulnerable children. This year, we supported 224 grassroots organizations with $2.25 million in cash grants, complemented by $1.9 million in capacity-building services and program support so that our partners can realize their potential, scale their efforts, and reach even more children in need.

Our grassroots partners around the world faced immense hardships this year. In addition to their daily challenges, some had to cope with the Ebola epidemic, the Nepal earthquakes, or the Syrian refugee crisis—these emergencies placed additional burdens on children and families who were already struggling to survive, and on the local organizations that help them. We were there to lend our support.

This year was also one of building The Global Fund for Children’s own capacity and strengthening its financial health. Our capable team built a solid foundation of new donors who, like you, are committed to helping us support our grassroots partners. In addition, we are pleased to report that many of our new donors are making multi-year commitments, thereby providing long-term support. Highlights include:

• Expanding our staff with new hires, including a Vice President for Development and a Vice President for Marketing and Communications.
• Making important strides in enhancing our global position by applying for incorporation in India and establishing the founding board of the Global Fund for Children India Foundation.
• Holding our first joint Board meeting with both our UK Trust Board and US Board in London, capped off with a very successful gala in April 2015.

We want to thank outgoing Board members Joan Platt and Mark McGoldrick for their hard work and commitment to vulnerable children worldwide. We also want to express our heartfelt gratitude to Mark for his leadership and dedication as our Board Chair for the past three years.

And as always, we are incredibly proud of our talented and devoted staff and all of our grassroots partners for their vital, life-changing work in the field.

Thanks to your support, it has been a successful year of investing. In the months ahead, we pledge to bring you even more stories about the lives you have transformed all over the globe—from the slums of Nairobi, to the streets of Rio de Janeiro, to the mountains of Kathmandu.

On behalf of The Global Fund for Children—

I am so pleased to share with you this report on the important work made possible through your generosity. You have helped children not only survive but succeed in the face of incredible adversity.

This year, we welcomed Jim Sheridan as Chair of the US Board, and Michael Daffey as Chair of the UK Trust. Like you, they are deeply committed to improving the lives of vulnerable children. With their leadership and your support, we are building a stronger, more productive civil society—not just for today’s children, but for future generations. Thank you.

– Susan Goodell, Chief Executive Officer

Susan Goodell  
Chief Executive Officer

Jim Sheridan  
Chair,  
US Board of Directors

Michael Daffey  
Chair,  
UK Trust Board of Trustees

04

THE GLOBAL FUND FOR CHILDREN

ANNUAL REPORT 2014–2015
Local organizations are uniquely positioned to tackle challenges in their own communities.

Our grassroots partners are …

Small:
We invest in high-potential organizations early in their development. Eighty percent of our new partners have budgets under $100,000. They are under-the-radar diamonds in the rough.

Undercapitalized:
We seek out organizations that may not otherwise have access to funding or professional guidance. For nearly three-quarters of our partners, we are the first US-based institutional funder.

Local:
Our partners are trusted, local allies. They are experts on their communities’ cultures, challenges, needs, and resources.

Innovative:
Our partners tackle entrenched problems in new ways, challenging assumptions and paradigms as they fight for children’s rights and well-being.

Nimble:
Accustomed to instability, our partners adapt quickly to changing context, from natural disasters to political uprisings.

Growing:
We look for organizations with the potential to deepen, expand, and replicate their programs to achieve sustained, meaningful impact on children’s lives.

Heroic:
Our partners are battling complex problems with limited resources. They often put their safety on the line to improve the lives of the children in their communities.

Dream Big
Our partners start out small, with big potential. Our role is to help them achieve their vision. On average, our grassroots partners more than triple their budgets over the course of their partnership with us.
WHERE WE WORK

This year, The Global Fund for Children supported 224 grassroots organizations in 53 countries with $2.25 million in cash grants, complemented by $1.9 million in capacity-building services and program support.

GLOBAL DISTRIBUTION OF INVESTMENTS

**AFRICA & THE MIDDLE EAST**
- Number of Grassroots Partners: 54
- Value of Grants: $703,444
- Burkina Faso 1, Burundi 2, Democratic Republic of the Congo 1, Egypt 3, Ethiopia 2, Ghana 1, Kenya 8, Lebanon 3, Liberia 2, Nigeria 2, Rwanda 4, Senegal 1, Sierra Leone 1, South Africa 4, Swaziland 1, Tanzania 2, Uganda 11, Zambia 3

**SOUTH ASIA**
- Number of Grassroots Partners: 34
- Value of Grants: $439,645
- Bangladesh 3, India 23, Nepal 4, Pakistan 3, Sri Lanka 1

**EAST & SOUTHEAST ASIA**
- Number of Grassroots Partners: 26
- Value of Grants: $255,519
- Cambodia 8, China 7, Indonesia 2, Mongolia 2, Philippines 2, Thailand 5

**EUROPE & EURASIA**
- Number of Grassroots Partners: 26
- Value of Grants: $278,730
- Hungary 1, Kazakhstan 1, Kyrgyzstan 4, Moldova 2, Serbia 1, Tajikistan 3, Turkey 6, Ukraine 4, United Kingdom 4

**LATIN AMERICA & THE CARIBBEAN**
- Number of Grassroots Partners: 41
- Value of Grants: $572,488
- Argentina 2, Bolivia 2, Brazil 4, Colombia 1, Dominican Republic 3, Ecuador 2, Guatemala 3, Haiti 3, Honduras 2, Jamaica 1, Mexico 3, Nicaragua 9, Panama 2, Peru 2

**UNITED STATES**
- Number of Grassroots Partners: 5
- Value of Grants: $72,488
- United States 5

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- Number of Grassroots Partners: 1
- Value of Grants: $324,488
- United States 1

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Regional investment figures reflect grassroots partners that received a primary grant or a Maya Ajmera Sustainability Award in fiscal year 2014–2015.

Salut! Namaste!

Our staff collectively speaks nearly 20 languages, including Haitian Creole, Urdu, Fula, and Mandarin.
HOW WE WORK

By providing grassroots organizations with a combination of flexible cash grants and capacity-building services, we help them achieve their goals and maximize their impact. The result: strong grassroots organizations that are transforming children’s lives, their communities, and civil society as a whole.

1. FIND

Our team of regional experts is trained to identify reputable, high-potential organizations. Thanks to our international grassroots network and our reputation as an investor in early-stage organizations, we receive more than 2,000 partnership applications each year. Once potential partners have been identified, we visit their communities to witness their work and assess their impact and growth potential firsthand.

On the waterfront of Lagos, Nigeria, the entire community of Makoko floats on a contaminated lagoon. Accessible only by canoe, the slum functions beyond the reach of government services, with all markets, schools, and homes built on stilts or boats. This year, GFC became the first US-based funder of Centre for Children’s Health Education, Orientation, and Protection, a small grassroots organization that works in Makoko to rescue girls who are victims of gender-based violence.

2. FUND

Because our partners are in the early stages of development and operate primarily in developing countries, a small grant goes a long way. We make yearly, unrestricted cash grants of $5,000 to $30,000 over a 3- to 7-year period. This small yet powerful infusion of flexible capital is often just the lever needed to grow critical programs. Over the course of our partnership, we increase the size of our grants to keep pace with the organization’s growing capacity.

Our partners use a holistic approach to address children’s many needs. In Bokonbaevo, Kyrgyzstan, Beypil transforms the lives of children with disabilities by providing them with basic education, therapy, and income-generating activities at its rehabilitation center. Staff members also conduct home visits in isolated mountain villages and help parents and educators learn how to meet the children’s unique needs. To raise awareness about the rights of children with disabilities, Beypil promotes inclusive education in the broader community. This year, GFC provided Beypil with $6,000 in funding to pay for salaries and transportation, supporting more than 200 children and youth.

3. STRENGTHEN

Our partners have the passion to change their communities, but they often lack the professional know-how to become lasting resources. To succeed, they need robust leadership, healthy organizational structures and systems, and a strong balance sheet. So we provide them with management assistance, capacity-building expertise, and networking opportunities to help them grow. We also multiply our financial support by increasing their visibility and introducing them to future donors so they can serve more children for years to come.

In Haiti’s most notorious slum, where violence is the leading cause of death, SAKALA is a safe haven for young people. On the site of a former sweatshop in Port-au-Prince, children and youth play sports, work in the community garden, and get help with their schoolwork. Since becoming a GFC grassroots partner in 2011, SAKALA has grown its budget by more than 250 percent. After being nominated by our staff, executive director Daniel Tillias received the 2014 Ford Motor Company International Fellowship of 92nd Street Y for emerging humanitarian leaders. This year, in partnership with the Stars Foundation, we named SAKALA a Global Rising Star. The award includes $20,000 in flexible funding and $10,000 in capacity-building support—so that SAKALA can continue to grow and provide its services to even more children in need.

In the Field
This year, our team visited current and potential grassroots partners in more than 40 countries, traveling by motorbike, canoe, six-seater plane, and rickshaw!
WHY IT MATTERS

This year, you helped thousands of children go to school for the first time. You protected young people from slavery. You gave hope and opportunity to young refugees, and to children whose homes were shaken to the ground. Here are just a few stories from the more than 330,000 children impacted by your generosity.

SHAKEN, BUT STILL STRONG

When disaster strikes—especially one as massive as the 7.8 earthquake that hit Nepal in spring 2015—children are the most vulnerable among those affected.

And for an orphan, a major catastrophe can destroy what was already a fragile struggle for survival.

For more than ten years, Partnership for Sustainable Development Nepal (PSD) has been operating after-school programs in private and government-run orphanages, giving orphaned children the care and attention they so desperately need. Through tutoring sessions, life skills lessons in gardening and computers, and activities like sports, music, and dance, PSD brings stability and companionship to their lives.

So when the earthquake struck, PSD immediately stepped in to help, providing four orphanages with food, blankets, tarps, and other necessities. This support was critical for the children, who spent weeks outside—all day and night—due to the buildings’ unsafe condition.

Just weeks earlier, several of these same children had been playing basketball in an orphanage courtyard with GFC staff members, as well as staff from some of GFC’s partners from across South Asia. All had gathered at the orphanage as part of the South Asia Knowledge Exchange, one of GFC’s regional conferences for grassroots leaders.

The connections and friendships formed at the Knowledge Exchange would prove incredibly valuable in the aftermath of the earthquake. Within hours of the first quake, staff from a GFC partner in India (Sahyog Care for You) were busy collecting relief supplies in Delhi, which they then personally delivered to GFC partners in Nepal.

As a community-based development organization, PSD extends its work far beyond the orphanages. Since the earthquake, thousands of people in the Kathmandu area have benefited from PSD’s health camps (which offer free healthcare and medications), sanitation projects, safety awareness programs, and psychological counseling for children who are struggling with trauma. PSD is also assisting with the reconstruction of six schools that sustained serious damage in the earthquake.

Though news coverage of the Nepal earthquake has faded, grassroots organizations like PSD are still on the ground, doing everything they can to help. And thanks to GFC donors, PSD will continue to receive support as the organization helps vulnerable children rebuild their lives.

PARTNERSHIP FOR SUSTAINABLE DEVELOPMENT NEPAL
Kathmandu, Nepal

2014–2015 Investments: This year, GFC awarded PSD $12,000 to support its after-school program in orphanages, and $4,000 in emergency funds for post-disaster recovery. PSD also received $2,000 in consultancy support to improve its strategic planning and fundraising capacities, and PSD’s director attended GFC’s South Asia Knowledge Exchange to share best practices and to network with the leaders of other GFC grassroots partners.

GFC funding to date: $53,300 since 2011
Sambat Choan’s favorite song is “Imagine,” by John Lennon: “You may say I’m a dreamer, but I’m not the only one. I hope someday you’ll join us and the world will live as one.”

A dreamer by nature, Sambat has ambitious goals for Kro Bei Riel, the rural Cambodian community where he lives. And as director of Self Help Community Centre (SHCC), he works tirelessly to make those dreams come true.

Like many children in Cambodia, Sambat grew up in poverty. As farmers, his parents struggled to support their six children, so Sambat worked to pay for his school fees and supplies. As a young adult, he often held three or four jobs at a time, putting money aside for his big dream: to open a free school in his home village.

In 2007, Sambat founded SHCC with just three makeshift classrooms. Today, serving nearly 1,000 children and youth, SHCC’s programs include a kindergarten, English classes for grades 1 to 12, and coursework in computers, arts and crafts, health and hygiene, and environmental education. A micro-community of 12 buildings (classrooms, kitchens, and a dormitory) serves as a model of sustainability, with eco-friendly structures and a working organic farm. On weekends, staff members lead community improvement projects—repairing homes and buildings, improving roads, planting gardens, and building trash bins.

In other words, SHCC is not only a lifeline for children who would otherwise go without an education—it’s the heart of Kro Bei Riel.

This is a landmark year for SHCC, with its own high school scheduled to open by the end of the year. The school will offer the state curriculum, free of charge, for students in grades 7 to 12. Sadly, this year is also memorable for a violent tropical storm that struck the community in May, damaging two school buildings and destroying more than 90 homes.

But Sambat’s dream remained strong. The SHCC team rallied its network of supporters (including GFC) and raised $25,000 for reconstruction. SHCC staff not only purchased construction materials but helped rebuild homes by hand. “Imagine all the people, living life in peace …”

**SELF HELP COMMUNITY CENTER**

Siem Reap, Cambodia

**2014–2015 Investments:** This year, SHCC received $11,000 to support its early childhood education program for 192 young children, and $500 in emergency funds to rebuild homes damaged in the tropical storm. Director Sambat Choan also attended GFC’s regional Knowledge Exchange in Chiang Mai, Thailand, where he and 18 other grassroots leaders networked, shared best practices, and received training in fundraising, child rights and protection, and monitoring and evaluation systems.

**GFC funding to date:** $36,500 since 2011

**ANNUAL REPORT 2014–2015**
During Liberia’s civil war, rape was used repeatedly as a weapon. Many of the victims were children—girls were raped and impregnated, abducted from their homes and abused, or trafficked for sex. And when the war ended in 2003, the sexual violence did not. Now an ingrained part of gender relations, it remains a pervasive issue today.

But Liberia continues to make great progress, in part due to ordinary citizens who have stepped in to help the country and its children heal from trauma. Citizens like Rosana Schaack, who made it her mission to empower girls following the war, and who founded Touching Humanity in Need of Kindness (THINK) in 2003 to achieve this goal.

Called Mommie Rosy by the girls under her care, Rosana and her team provide comprehensive rehabilitation care to young survivors of trafficking and gender-based violence. At THINK’s three centers, girls and young women have access to shelter, counseling, academic classes, and vocational training. Meanwhile, they learn to protect their bodies and their rights through HIV/AIDS education, sexual and reproductive health classes, and training on how to prevent and respond to gender-based violence.

Garmai, now 26 years old, came to THINK in 2004, when she was just a girl. As a child soldier during the war, she had already experienced more grief and violence than most people see in a lifetime.

After Garmai graduated from the rehabilitation program, THINK continued to support her through high school and during her first two years at the University of Liberia.

When she can, Garmai returns to THINK to mentor and tutor other girls. “I’m proud of who I am today and will always help other girls to make good decisions for their lives,” she says.

Like many students across Liberia, Garmai found her education interrupted this year by the Ebola epidemic—but now she’s happy to be back in school, studying tropical preservation.

Since becoming a GFC partner in 2011, THINK has grown and strengthened significantly, increasing its budget by nearly 300 percent, thanks in part to GFC’s capacity-building support and introductions to new donors. This year, despite challenges related to the Ebola epidemic, THINK supported more than 1,500 survivors of gender-based violence and trafficking—working toward a brighter future for all of Liberia’s children.

TOUGHING HUMANITY IN NEED OF KINDNESS
Monrovia, Liberia
2014–2015 Investments: This year, THINK received $25,000 to support its regular programs. In addition, GFC awarded $1,300 in emergency funding for THINK’s Ebola response, which included raising awareness, distributing educational materials, and providing transitional shelter and counseling to children orphaned by the disease.

GFC funding to date: $86,600 since 2011
YEAR IN REVIEW
HIGHLIGHTS FROM 2014–2015

11.18.14
LAUNCH OF THE WITH AND FOR GIRLS COLLECTIVE
At the Trust Women Conference in London, GFC and seven other organizations committed to awarding $1 million in flexible funding to 20 effective, girl-focused grassroots organizations.

02.09.15
GFC GRASSROOTS PARTNER FEATURED IN DOCUMENTARY
Shining Hope for Communities’ groundbreaking school for girls in Nairobi’s Kibera slum was featured in the PBS documentary series A Path Appears, hosted by journalists Nicholas Kristof and Sheryl WuDunn.

02.25.15
WORLD’S CHILDREN’S PRIZE NOMINEES ANNOUNCED
Phymean Noun of GFC grassroots partner People Improvement Organization is among the three nominees. Eight GFC partner leaders have been nominated for the prize since 2007. (Phymean took home the grand prize in October 2015.)

03.03.15
WHITE HOUSE INTRODUCES THE LEF GIRLS LEARN INITIATIVE
As the White House developed its initiative to support community-led education projects worldwide, GFC served as an advisor on grassroots girls’ education.

04.14.15
GLOBAL RISING STARS WINNERS ANNOUNCED
Five “rising star” GFC partners received the award, presented in partnership with the Stars Foundation. The prize includes $20,000 in flexible funding and $10,000 in capacity-building support.

04.25.15
GFC DONORS RALLY IN SUPPORT OF NEPAL
In the wake of the earthquakes, donors contributed $84,000 toward emergency assistance and long-term support for GFC’s five Nepal partners and the thousands of children they serve.

04.29.15
UK TRUST GALA RAISES NEARLY $600,000
More than 180 GFC donors gathered at Lincoln’s Inn in London for the fundraiser, which included a live auction hosted by British author Jeffrey Archer.

05.26.15
MAYA AIMERA SUSTAINABILITY AWARD WINNERS ANNOUNCED
Aware Girls (Pakistan) and CEPRIC (Peru) received this competitive award, designed to enhance our partners’ long-term stability as community resources for children. Since 2004, GFC has awarded $3.57 million in Sustainability Awards to 137 organizations worldwide.

06.18.15
GLOBAL RISING STARS AND LOCAL LEADERS
In 2015, the Stars Foundation awarded $84,000 to seven GFC partners worldwide.

GLOBAL RISING STARS WINNERS
• Aware Girls (Pakistan)
• Girl Power House (Netherlands)
• My Life (Dominica)
• Prowar (Cameroon)
• SHR (Kenya)
• TURF (Mozambique)
• Zonas de Esperanza (Mexico)

NOMINEES ANNOUNCED
• Awa Makhtar (Senegal)
• Ayesha Franklyn (Barbados)
• Sininge Kabach (Zimbabwe)
• Fatima Sultan (Pakistan)
• Shirlene Anderson (Trinidad)
• Tizita Girma (Ethiopia)
• Christiane Colapietro (France)
• Pattie McCarthy (Canada)

WORLD’S CHILDREN’S PRIZE
• Phymean Noun of People Improvement Organization
• Salma Kalsom of Awa Makhtar
• Ayesha Franklyn of MIR (Barbados)
• Maria Magdalena of Zone de Esperanza

ANNUAL REPORT 2014–2015
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IN-PARTNERSHIP WITH THE STARS FOUNDATION
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• Tizita Girma (Ethiopia)
• Christiane Colapietro (France)
• Pattie McCarthy (Canada)
Your gifts change lives. On behalf of vulnerable children worldwide—thank you.

INDIVIDUALS
Anonymous (8)
A
Lisa & Trevor Abrahamsohn
Joachim Ackermann
Audry Al &
Thomas Morrow
Maya Ajmera &
David H. Hollander Jr.
Stephanie & Gavin Albert
Jennifer & Peter Altabel
Efri Avigdor

B
Mark Bannon
Jennifer & Hugo Banziger
Joel Bennett
Marietta & Hyman Bieleski
Lucy & Henry Billingsley
Elizabeth & Alex Boyle
Devon & Peter L. Briger Jr.
Paul G. Broder
Billy Brown
Layla & Fars Bugshian
Sharon & Rick L. Burdick
Mary & Bradford Burnham
Emily & Christopher Burns

C
Veronica Caiges &
Brian M. Stoltz
Edward Callines
James Channe
Meredith & Denis
Coleman
Serena Simmons Connolly
Katelena Hernandez
Cowles & James Cowles
Paula & James Crow
James Czarnowski

D
Blake & Michael Daffey
Canute Dalmasse
Peter Davies
Dina de Angelo

E
Jennifer & James Esposito
Omar P. Evans
Gail Ewing

F
Jeanne Donovan Fisher
Tamara C. Fox & Bill Wood
Leah & Jenny Fullmilder

G
John Goodell
Susan & Warren Goodell
Tracey & Nick Grace
John Griffin
Anjali & Gaurav Grover
Anu Gupta &
Arnab Ghatak

H
Susan Carter Harrington
& Thomas Harrington
Jane & John K. Hepburn
Esther B. Hewlett
Mary Hewlett
Albert Ho
Jennifer Hunt
Avner Hussen
Wende & Tom Hutton

I
Gunjan & Anurag Jain
Stephanie & Jerker
Johansson
Barbara E. Jones
Mareelu & David Justus

K
Zsuzsanna Karasz &
John P. Lipsky
Steven Kaseta
Stacey Keare &
John Hodge
Karen & Gregory King
Sigrid & Stephen Kirk
Hella & Ed Knight

L
Robin & Richard
Landsberger
Estate of Carol H. Leendre
Roz & Victor Levitiani
Earl Linehan
Joan Lombardi &
Neville Beharie
Teresa Luchsinger

M
Jason Mark
Dave Marsden
Jimena Martinez &
Michael Hirschhorn
Suzanne & Patrick McGee
Debbie & Mark
McGoldrick
Shweta Siraj Mehta &
Anish Mehta
Siddharth Dinesh Mehta
Lara & Rajesh Melwani
Alice & Tom Minibum
Orlando Montagu
Amanda Mouison
Natasha Braginsky
Moulier
Nancy Perot Mulford
Marisa Muller
Bernadette Murphy

N
Lara & Edward E.
Nussbaum

O
Majini & Alok Oberoi
Kelli O’Brien &
Michael Kobyltyo
Gavin O’Neill

P
Margot & Ross Perot
Sarah & Ross Perot Jr.
Joan R. Platt
Richard Powell
Elizabeth & Quintin Price

R
Paul Raleigh
Carolyn & Karl Rathjen

Tyoha Kobler &
Zaheer Satabbhan
Sarah & David Kowitz
Jenny & Ralph Kugler

Leigh Rawdon &
David Rolf
Katherine & Eric Reeves
Sarah & Andrew Rennie
Hendrik Richter
Stephen Robertson
Derek Robinson
Mary & Timothy Rooney
Kim & Ralph Rosenberg

S
Melissa & Roy J. Salame
Jason Sandford
Jesse & Keith Sanford
Josie & Stuart Schiff
Stephanie Booth Shaftan
Chantal & James Sheridan
Heather & Adam Silver
Abigail & Andrew E.
Siminell
Sir Martin Sorrell
Theodore Sotir
Audrey & Jeffrey Spiegel
Pamela & Christopher W.
Stanger
Lauren Stone
Kate & John Storey
Kathy & Patrick Street
Emily & Steve Summers

T
Natasha & Neh Thaker
Jenny & Trevor Tomkins
Mike Trovato

U
William Unger

V
Tina & Damien Vanderwilt
Lisette & Robin A. Vance

W
Anne Wade & Gil Hagen
Barbara & Steven T.
Watson
Sasha & Howard
Weinstein
Cristy West
Mark Williams
Jeanette & Roger Winter
Peter Wunsch

Z
Diane Stewart Zetta &
David Zetta
Laura & Stephen
Zimmerman

2014-2015 ANNUAL REPORT
We multiply your financial support by introducing our partners to additional funding opportunities. Since 1997, we have helped our partners attract and absorb more than $56 million in new, direct funding from other donors.
## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

**As of June 30, 2015**

### ASSETS

<table>
<thead>
<tr>
<th>Description</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>$3,708,300</td>
</tr>
<tr>
<td>Receivables</td>
<td>$548,500</td>
</tr>
<tr>
<td>Endowment</td>
<td>$1,598,500</td>
</tr>
<tr>
<td>Other Assets</td>
<td>$159,000</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$6,013,300</strong></td>
</tr>
</tbody>
</table>

### LIABILITIES & NET ASSETS

**Liabilities**

- Accounts Payable & Accrued Expenses: $202,900
- Grants Payable: $112,300
- Other Liabilities: $181,600

**Total Liabilities**: $496,800

**Net Assets**

- Unrestricted: $2,251,900
- Temporarily Restricted: $2,222,500
- Permanently Restricted: $1,042,100

**Total Net Assets**: $5,516,500

### Net Assets (% of Total Net Assets)

- Unrestricted: 40.5%
- Temporarily Restricted: 40.3%
- Permanently Restricted: 18.9%

### Financial Position (% in 000’s)

- Total Assets: $6,013
- Total Liabilities: $497
- Total Net Assets: $5,517

## STATEMENT OF ACTIVITIES

**For the Year Ended June 30, 2015**

### REVENUE

<table>
<thead>
<tr>
<th>Source</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Individuals &amp; Family Foundations</td>
<td>$3,071,500</td>
</tr>
<tr>
<td>Corporations &amp; Institutional Foundations</td>
<td>$3,110,200</td>
</tr>
<tr>
<td>Gala &amp; Other Events</td>
<td>$587,000</td>
</tr>
<tr>
<td>Investment Earnings</td>
<td>$22,000</td>
</tr>
<tr>
<td>Other</td>
<td>$20,900</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td><strong>$6,811,600</strong></td>
</tr>
</tbody>
</table>

### EXPENSES

**Program Expenses**

- Grants: $2,304,500
- Capacity Building: $2,148,300
- Communications: $255,000

**Total Program Expenses**: $4,707,800

**Management & General**

- $496,600
- $1,361,900

**Total Expenses**: $6,566,300

**Increase in Net Assets**: $245,300

### Total Expenses (% of Total Revenue)

- Program Expenses: 71.7%
- Management & General: 20.7%
- Total Expenses: 20.7%

### NUMBER OF GRANTS TO ACTIVE PARTNERS

<table>
<thead>
<tr>
<th>Region</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>United States</td>
<td>50</td>
</tr>
<tr>
<td>Latin America &amp; the Caribbean</td>
<td>50</td>
</tr>
<tr>
<td>Europe &amp; Eurasia</td>
<td>34</td>
</tr>
<tr>
<td>East &amp; Southeast Asia</td>
<td>28</td>
</tr>
<tr>
<td>South Asia</td>
<td>47</td>
</tr>
<tr>
<td>Africa &amp; the Middle East</td>
<td>97</td>
</tr>
</tbody>
</table>

### TOTAL EXPENSES

- Development: 20.7%
- Management & General: 7.6%
- Total Program Expenses: 71.7%
BOARD OF DIRECTORS
Mark McGoldrick, Chair*
Mount Kellett Capital Management LP
New York, NY
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Bay Capital
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Tamara C. Fox, Vice Chair
Leona M. & Harry B. Helmsley Charitable Trust
New York, NY
Rick Burdick, Treasurer
Akin Gump Strauss Hauer & Feld LLP
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Gunjan Jain, Secretary
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Dallas, TX
Joan R. Platt, Secretary*
The Joan & Lewis Platt Foundation
Portola Valley, CA
Michael Daffey
Goldman Sachs & Company
London, United Kingdom
James Esposito
Goldman Sachs
London, United Kingdom
Arnab Chhatak
McKinsey & Company
Florham Park, NJ
Susan Goodell
The Global Fund for Children
Washington, DC
Shweta Siraj Mehta
Philanthropist
Menlo Park, CA
Edward E. Nusbaum, Jr.
Member at Large
Grant Thornton International
London, United Kingdom
Richard Powell*
Teneo Strategy
New York, NY

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Michael Daffey, Chair
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Pictet
James Channon
Locke Lord LLP
Susan Goodell
The Global Fund for Children
Nick Grace
Capital World Investors
John K. Hepburn
Morgan Stanley (Europe) Ltd
David Kowitz
Indus Capital Partners, LLC
David Zezza
Pacific Advantage Capital

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Serena Simmons Connelly
Kathy Crow
Ami Doshi
Leah Feizy
Jennifer Flynn
Nancy Halbreich
Stephanie Hunt
Gunjan Jain
Jane Jenewein
Suzeanne McClure
Nancy Perot Mullford
Amisha Patel
Patricia Patterson
Sarah Perot
Carolyn Rathjen
Jennie Reeves
Katherine Reeves
Abigail Sinwell

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Sitabkhan, Co-Chairs
Audry Ai & Thomas Morrow
Tzu Tze Ang &
Eashwar Krishnan
Angali & Gaurav Grover
Christophe Lee
Morgan Sze

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Susan Carter Harrington &
Thomas Harrington
Wonde & Tom Hutton
Stacey Kears & John Hodge
Karen & Gregory King
Teresa Luchsinger
Shweta Siraj Mehta &
Amish Mehta
Joan R. Platt
Leigh Rawdon & David Rolf
Charlotte Zanders &
Alan Waxman

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Susan Goodell
Chief Executive Officer
Victoria Dunning
Executive Vice President
Debra Burke
Managing Director, UK Trust
Carol Cassidy
Vice President for Marketing & Communications
Cara Ciuillo
Vice President for Development
Jim Klein
Vice President for Finance & Operations

*Term ended in May 2015
Cover Story
This year we held a staff vote to choose our cover photo! The winning selection was taken on a visit to our partner Onda Solidaria in Brazil, which runs an eco-friendly micro-village whose children learn to care for the environment.
TRANSFORMING
THE LIVES OF THE
WORLD’S MOST
VULNERABLE
CHILDREN AND
YOUTH.